

## Appendix 1

The main changes made to the Corporate Risk Register are listed below, along with any points of note:

- i. DCC001: *'The risk of a serious safeguarding error where the council has responsibility, resulting in serious injury or death'*. Several new control measures are in place – particularly around Schools and the establishment of a regional approach – but some need to be monitored; further actions have been identified and have been added. However, not enough progress has been made to recommend a reduction in the residual risk score.
- ii. DCC00004: *'The risk that the HR framework doesn't support the organisation's aims'*. Here the recommendation is that the risk should now be managed at service level.
- iii. DCC006: *'The risk that the economic and financial environment worsens beyond current expectations, leading to additional demand on services and reduced income'*. This risk became an issue with the WG's latest budget setting which was at the bottom of our estimate; however, the controls and actions put in place protected the authority from seeing the worst impacts come to fruition. We have revised our expectations even further downwards, which prompts the recommendation that the likelihood becomes 'probable' rather than 'almost certain' and the Freedom and Flexibilities process continues into 2016-2017.
- iv. DCC007: *'The risk that critical or confidential information is lost or disclosed'*. A number of risk reduction actions have been undertaken – eg data protection e-learning has been completed by 91% of staff. A new information security policy and e-learning package will be launched later this year. Residual risk score is 'possible' likelihood and 'medium' impact.
- v. DCC011: *'The risk of an ineffective response to a severe weather, contamination, or public health event'*. Although several mitigating actions are complete the major incident handbook is yet to be finalised. Once this has been done it is hoped that the residual risk likelihood can be downgraded to 'rare', but should remain at 'possible' for now
- vi. No change to DCC012: *'The risk of a significantly negative report(s) from external regulators'*.
- vii. DCC013: *'The risk of significant financial and reputational liabilities resulting from management of some Arm's Length organisations'*. The completed review of Lessons Learned from Clwyd Leisure showed that improvements have already been made; the report's recommendations

for further improvements which will be implemented as part of the new framework for governance arrangements will be complete by 1<sup>st</sup> July. The recommendation is that the residual likelihood should be revised down to 'possible' while the impact remains the same.

- viii. No change to DCC014: *'The risk of a health & safety incident resulting in serious injury or the loss of life'*.
- ix. No change to DCC016: *'The risk that the impact of welfare reforms is more significant than anticipated by the council'*. This remains an area of uncertainty and, therefore, a risk for the Council.
- x. DCC017: *'The risk that the ICT framework does not meet the organisation's needs'*. Progress with mitigating actions has increased our confidence in our ability manage this risk, which results in a recommendation that the likelihood is reduced to 'possible' rather than 'probable, and further actions are due to be delivered within the next 12 months
- xi. DCC018: *'The risk that programme and project benefits are not fully realised'*. While mitigating actions have been completed, we believe that there is more work to be done on this risk. Meanwhile the recommendation is that the likelihood is reduced to 'possible' and the impact is reduced to 'medium'.
- xii. No change to DCC019: *'The risk that the availability of the Welsh Government's match-funding contribution towards Band A of the 21st Century Schools programme is not in line with the timescales for Denbighshire's work programme'*.
- xiii. DCC021: *'The risk that effective partnerships and interfaces between BCU Health Board and Denbighshire County Council (DCC) do not develop, leading to significant misalignment between the strategic and operational direction of BCUHB and DCC'*. Several new control measures are in place now which prompts the recommendation of a reduction in residual risk to 'possible' rather than 'probable.
- xiv. DCC027: *'The risk that the decisions that are necessary to enable the delivery of a balanced budget are not taken or implemented quickly enough'*. The Freedom & Flexibilities program, and Member involvement in its operation, has been successful this year in mitigating this risk, but there is still a good deal of work to find the necessary savings, so it is recommended that the residual likelihood is 'possible' rather than 'likely', while the impact remains 'very high'.
- xv. No change to DCC028: *'The risk that the services that we scale back have a greater negative impact than we anticipated'*. We believe that it is too early to revise the residual risk, although we have added important new actions.

- xvi. No change to DCC029: *'Risk of successful challenge that we are illegally depriving people of their liberty'*. The 'Cheshire West Judgement' is continuing to put a good deal of pressure on services, although a number of control measures have been put in place. The judgement is being challenged and we will keep a watching brief.